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#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### Form 8-K

**CURRENT REPORT** 

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 22, 2006

### **Cal Dive International, Inc.**

(Exact name of registrant as specified in its charter)

Minnesota (State or other jurisdiction of incorporation) **0-22739** (Commission File Number) **95-3409686** (IRS Employer Identification No.)

400 N. Sam Houston Parkway E., Suite 400 Houston, Texas (Address of principal executive offices) **77060** (Zip Code)

281-618-0400

(Registrant's telephone number,

including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

☑ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☑ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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#### Item 1.01 Entry into a Material Definitive Agreement.

On January 23, 2006, Cal Dive International, Inc. and Remington Oil and Gas Corporation issued a joint press release announcing that they have signed a definitive agreement under which Remington will merge into a subsidiary of Cal Dive in exchange for cash and common stock of Cal Dive.

Under the terms of the definitive agreement, Remington stockholders, will receive in the merger \$27.00 in cash and 0.436 shares of Cal Dive common stock for each Remington share they own. This represents a transaction value of approximately \$46.33 per share, based on the closing price of Cal Dive shares on Friday, January 20, 2006. At closing the total net cost to Cal Dive will be reduced by the approximate \$2 per share of cash Remington is expected to have on its balance sheet at that time. The acquisition is conditioned upon, among other things, the approval of Remington stockholders and customary regulatory approvals. The transaction is expected to be completed in the second quarter.

A copy of the merger agreement will be filed with an amendment to this Current Report on Form 8-K.

#### **Item 7.01 Regulation FD Disclosure**

Cal Dive International, Inc. is furnishing its slide presentation, which it will use at its teleconference and webcast on January 23, 2006, and which it may use from time to time in presentations related to its proposed business combination with Remington Oil and Gas Corporation. The slide presentation is furnished (not filed) as Exhibit 99.2 to this Current Report on Form 8-K. Information concerning the transaction and teleconference and webcast, which are accessible by the public, is contained in the joint press release furnished (not filed) as Exhibit 99.1 to this Current Report on Form 8-K.

#### Item 9.01 Financial Statements and Exhibits.

(c) Exhibits

| Number | Description  |
|--------|--|
| 99.1   | Press Release issued jointly by Cal Dive International, Inc. and Remington Oil and Gas Corporation dated January 23, 2006. |
| 00.2   | Slide Dresentation (including reconciliations to non CAAD financial information)   |
| 99.2   | Slide Presentation (including reconciliations to non-GAAP financial information).  |

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 23, 2006

CAL DIVE INTERNATIONAL, INC.

By: /s/ A. WADE PURSELL

A. Wade Pursell Senior Vice President and Chief Financial Officer

#### Index to Exhibits

Exhibit No. Description 99.1 Press Rele Press Release issued jointly by Cal Dive International, Inc. and Remington Oil and Gas Corporation dated January 23, 2006.

99.2 Slide Presentation (including reconciliations to non-GAAP financial information).

06-004

www.caldive.com

Cal Dive International, Inc. •400 N. Sam Houston Parkway E., Suite 400 • Houston, TX 77060-3500 • 281-618-0400 • fax: 281-618-0505 **For Immediate Release** 

Date: January 23, 2006

Contact: Wade Pursell Title: Chief Financial Officer

**PRESS**RELEASE

#### Cal Dive to Acquire Remington Oil and Gas

HOUSTON, TX – Cal Dive International, Inc. (Nasdaq: CDIS) and Remington Oil and Gas Corp. (NYSE: REM) announced today that they have signed an agreement under which Cal Dive will acquire Remington in a transaction valued at approximately \$1.4 billion.

Under the terms of the agreement, Remington stockholders, will receive in the merger \$27.00 in cash and 0.436 shares of Cal Dive common stock for each Remington share they own. This represents a transaction value of approximately \$46.33 per share, based on the closing price of Cal Dive shares on Friday, January 20, 2006. At closing the total net cost to Cal Dive will be reduced by the approximate \$2 per share of cash Remington is expected to have on its balance sheet at that time.

The acquisition is conditioned upon, among other things, the approval of Remington stockholders and customary regulatory approvals. The transaction is expected to be completed in the second quarter.

Remington is a best in class generator of prospective oil and gas properties in the Gulf of Mexico with an increasing focus on the deepwater. As of the end of 2005, Remington had around 280 bcfe of proved reserves (unaudited) and identified prospects with risked reserves of over 1,100 bcfe. Remington has around thirty highly skilled and specialized personnel at their base office in Dallas, Texas. This office will be maintained and all key management and operations personnel will become employees of Cal Dive at closing of the transaction.

Owen Kratz, Chairman and Chief Executive Officer, stated, "The acquisition of Remington is the next key step in the evolution of Cal Dive's unique production contracting based business model. Access to both deepwater hydrocarbon prospects and the available means to exploit them, as an operator, should lead to the continuation of our differentiated long term earnings growth."

Full details of the transaction including: the strategic rationale; an overview of Remington and earnings accretion data, together with other financial information, is provided in a slide show presentation that can be accessed at the Investor Relations page of <u>www.caldive.com</u>. These slides will be used by the Cal Dive executive management team to brief interested parties during a conference call scheduled for 9:00 am Central Standard Time today. The call will also be webcast live and a replay will be available from the audio archives page.

Cal Dive International, Inc., headquartered in Houston, Texas, is an energy service company which provides alternate solutions to the oil and gas industry worldwide for marginal field development, alternative development plans, field life extension and abandonment, with service lines including subsea intervention, reservoir management, facilities ownership and oil and gas production.

# Cal Dive International Remington Acquisition January 23, 2006



The New Generation Energy Services Company



**REMINGTON OIL AND GAS CORPORATION** 

### Forward-looking Statements

Certain statements made herein contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The words "expect," "will," "look forward to" and similar expressions are intended to identify forward-looking statements.

The expectations set forth in this filing regarding accretion, returns on invested capital, achievement of annual savings and synergies, achievement of strong cash flow, sufficiency of cash flow to fund capital expenditures and achievement of debt reduction targets are only the parties' expectations regarding these matters. Actual results could differ materially from these expectations depending on factors such as the combined company's cost of capital, the ability of the combined company to identify and implement cost savings, synergies and efficiencies in the time frame needed to achieve these expectations, prior contractual commitments of the combined companies and their ability to terminate these commitments or amend, renegotiate or settle the same, the combined company's actual capital needs, the absence of any material incident of property damage or other hazard that could affect the need to effect capital expenditures, any unforeseen merger or acquisition opportunities that could affect both Cal Dive's and Remington's respective businesses as further outlined in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in each of the company may take may differ from time to time as the combined company may deem necessary or advisable in the best interest of the combined company and its shareholders to attempt to achieve the successful integration of the companies, the synergies needed to make the transaction a financial success and to react to the economy and the combined company and production.

### Additional Information

Cal Dive and Remington will file a proxy statement/prospectus and other relevant documents concerning the proposed merger transaction with the Securities and Exchange Commission ("SEC"). Investors are urged to read the proxy statement/prospectus when it becomes available and any other relevant documents filed with the SEC because they will contain important information. You will be able to obtain the documents free of charge at the website maintained by the SEC at www.sec.gov. In addition, you may obtain documents filed with the SEC by Cal Dive free of charge by requesting them in writing from Cal Dive or by telephone at (281) 618-0400. You may obtain documents filed with the SEC by Remington free of charge by requesting them in writing from Remington or by telephone at (214) 210-2650. Cal Dive and Remington, and their respective directors and executive officers, may be deemed to be participants in the solicitation of proxies from the stockholders of Remington in connection with the merger. Information about the directors and executive officers of Cal Dive and their ownership of Cal Dive stock is set forth in the proxy statement for Cal Dive's 2005 Annual Meeting of Shareholders. Information about the directors and executive officers of Remington and their ownership of Remington stock is set forth in the proxy statement for Remington's 2005 Annual Meeting of Stockholders. Investors may obtain additional information regarding the interests of such participants by reading the proxy statement/prospectus when it becomes available. The following documents are filed herewith pursuant to Rule 425 under the Securities Act of 1933: Slide show presentation to investors and analysts on January 23, 2006 and subsequent dates.

# Participants

President

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Owen Kratz Chairman and CEO

Martin Ferron

Wade Pursell Senior VP and CFO

### **Transaction Overview**

- \$27.00 per share cash, 0.436 Cal Dive shares per Remington share.
  - \$1.4 billion enterprise value based on 30.15 million Remington shares.
  - > 58% cash / 42% stock.
  - Tax free reorganization.
  - Pro forma ownership: 86% Cal Dive, 14% Remington.
- Remington debt free with cash estimated to be \$2 per share at closing.
- Conditions to closing.
  - Regulatory approval.
  - > Remington stockholder approval.
  - > Expected close in second quarter.
- Remington team key to going concern.
  - > Retain all key management and operations personnel.
  - Maintain Dallas office.
  - Incentivized for future growth.

Strategic Rationale

The acquisition of Remington is the next logical step in the evolution of Cal Dive's unique production contracting based business model...

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### Strategic Rationale

- > Access to both deepwater prospects and the means to exploit them.
  - Cal Dive operatorship.
  - > Results in continuation of differentiated long-term earnings growth.
- REM's prospect generation based growth strategy is highly complementary to Cal Dive's production model.
- > REM will build on existing portfolio of deepwater PUDs.
  - Create extra exploitation value through the deployment of CDIS assets for drilling, development, maintenance and abandonment.
  - > Accelerates high impact, ready to drill inventory.
  - > 4 Tcfe reserve potential (1 Tcfe risked).
  - > 4x proved reserves on risked basis.
  - > 100% working interest in all deepwater prospects.

### Strategic Rationale

- Cal Dive can enhance financial results of key deepwater prospects by promoting partnership arrangements.
- Exploitation of REM's prospect inventory will provide increased backlog for Marine Contracting.
- > Combined Shelf Production business has critical mass.
  - Operating synergies and purchasing leverage.
  - > Utilize Remington seismic library across Cal Dive assets.
- Remington possesses a top flight technical team.
- The transaction is immediately accretive to earnings and cash flow.

# Cal Dive Track Record In Production

- Formed ERT in 1992 Acquisition of Sunset Assets.
   Leverage P&A expertise.
- Initial deepwater investment in 2000 Gunnison.
- Continued to build PUD deepwater portfolio through 2005.
  - > Telemark, Devil's Island, Bass Lite, Tiger and Tulane.
  - > Complements expanding deepwater fleet and production facility expertise.
- Next step: Operatorship in deepwater.
  - > Control destiny, control development cycle time.
  - > Prospect generation is a critical capability.
- Annual production growth of 31% during past decade.
- Averaged approximately 30% return on capital over same period.
- Year-end 2005 reserves: 227 Bcfe (Remington: 279 Bcfe).
- 2006P production: 120 130 MMcfed (Remington: 128 MMcfed).

### Evolution of Deepwater Reservoir Development Solutions

- > 1995 First Dynamically Positioned (DP) construction vessel in GOM (Witch Queen)
- > 1997 First rig alternative subsea well intervention vessel (Uncle John)
- > 2001 Acquired robotic "ROV" capability (Canyon)
- > 2002 Acquired subsea well intervention in UK (Well Ops UK)
- > 2002 Q4000 First purpose built construction / well ops vessel for 10,000 fsw
- > 2003 First provision of leased floating production system (Marco Polo)
- > 2003 First in field flow line pipelay vessel (Intrepid)
- 2004 First pipe burial robot (Super Trencher)
- 2005 Acquired resources for reservoir engineering, G&G and well engineering (Helix)
- 2006 Converting first transmission pipelay vessel (Caesar)
- 2006 Adding drilling capability to the Q4000
- 2006 Initiated engineering of next Q4000 and redeployable floating production units.

# **Remington Overview**

- > Headquarters: Dallas, Texas
- > Gulf of Mexico focused
- > Highly specialized technical staff
- > 2006P Net Production: 128 MMcfed
- > Year-End 2005 Proved Reserves: 279 Bcfe
  - > After-tax PV-10: \$38.25 per Remington share at forward curve.
  - ▶ 63% Gas/37% Oil
- > \$2.47/Mcfe three-year average F&D costs
- > Discovered 1 Tcfe (gross) between 1998 and 2004
- > Balanced, deep prospect inventory
  - > 150 prospects
  - > 1 Tcfe of net risked reserve potential

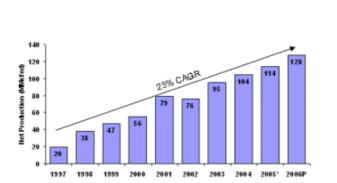
### Experienced Team Utilizing An Extensive Seismic Library

### Remington Team

### 3-D Seismic Coverage

| James A. Watt    | Chairman, Chief Executive Officer<br>Joined Remington 1997<br>VP Exploration Seagull E&P<br>VP Exploration/Exploitation<br>Nerco Oil & Gas |   |
|------------------|--|---|
| Robert P. Murphy | President, Chief Operating Officer<br>Joined Remington 1998<br>VP Exploration Cairn Energy USA   |   |
| Gregory B. Cox   | Vice President Exploration   | and the second second   |
| Technical Team   | 8 Geoscientists<br>10 Engineers/Operations   | Gulf of Mexico<br>Operations<br>2 Science Database - Usorker<br>Producing Lesser - (157)<br>Explorators Acreage - (196) |

### Remington: A Track Record Of Organic Growth ...



Net Production

20% CAGR (a) 240 (a) 28) san Jacob Monte (a) 240 (a) 28) san Jacob (a) 240 (a) 28) san Jacob (a) 240 (a) 28) san Jacob (a) 240 (a) 240 (a) 28) san Jacob (a) 240 (a) 24 2004 2005P

Proved Reserves

<sup>1</sup> Pro forma to exclude impact of 27 MMcfed of deferred production associated with hurricanes Katrina and Rita

#### With Impressive Returns On Capital . . .

|                                | Three-Yea                           | Three-Year Average               |  |  |  |  |  |
|--------------------------------|-------------------------------------|----------------------------------|--|--|--|--|--|
|                                | Finding And<br>Development<br>Costs | Return On<br>Capital<br>Employed |  |  |  |  |  |
| Remington                      | \$ 2.47                             | 15% <sup>2</sup>                 |  |  |  |  |  |
| Peer Group Median <sup>1</sup> | 2.74                                | 8                                |  |  |  |  |  |

\* Peer group includes BDE, EPL, THX, PQUE, SKE, SGY and WTI. 2 See GAAP reconciliation at Company's website - www.caldive.com.

### **Remington Prospect Portfolio**

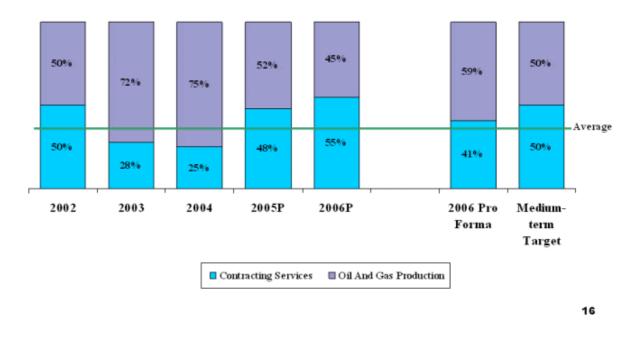
- > Bottom-up reserve risk assessment based on historical success rates.
- > 5-7 year drilling inventory.
- > Targeting 30% fleet **utilization** with Remington/ERT activity.

|                                    |                        |                           |                         | Risked Pretax PV-10 |                          |  |
|------------------------------------|------------------------|---------------------------|-------------------------|---------------------|--------------------------|--|
|                                    | Number Of<br>Prospects | Net Unrisked<br>Potential | Net Risked<br>Potential | Forward<br>Curve    | \$8.50 Gas /<br>\$55 Oil |  |
|                                    |                        | (Bcfe)                    | (Bcfe)                  | (MM\$)              | (\$MM)                   |  |
| Low Risk Shelf (Ps > 50%)          | 44                     | 165                       | 109                     | \$315               | \$248                    |  |
| Deep Shelf/Conventional High Risk  | 87                     | 1,584                     | 330                     | 988                 | 792                      |  |
| Deepwater                          | 19                     | 2,204                     | 691                     | 1,915 <sup>1</sup>  | 1,449                    |  |
| Total                              | <u>150</u>             | 3.954                     | 1.130                   | <u>\$3.217</u>      | <u>\$2.488</u>           |  |
| Multiple Of Remington Proved Reser | ves                    | 14x                       | 4x                      |                     |                          |  |

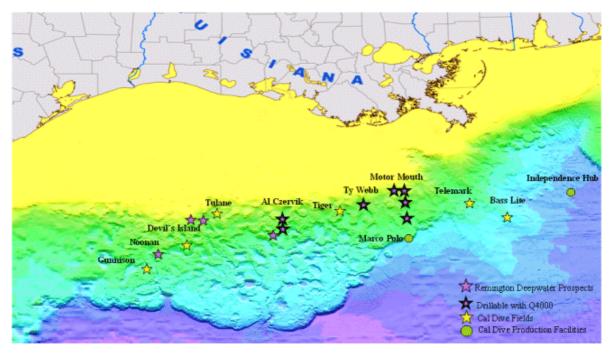
<sup>1</sup>: Over \$1.0 Billion of life of field services involved.

# Segment Operating Profit Mix

Gross Profit (& Equity in Earnings) Contribution By Segment



# **Combined Deepwater Portfolio**



## **Remington Deepwater Inventory**

> All Prospects: 100% Operated, 100% Working Interest

### ≽ Noonan

- > 45-65 MMboe potential
- > Transocean Amirante under contract
  - ≥ Q3 2006 exploration well
  - ▶ \$102,500 dayrate (1/3 of current spot dayrate)
  - ▶ Option for second well at \$135,000 per day
- High quality inventory enables mitigation of exploration risk through utilization of partners on a promoted basis

### Strategic Advantage Of Commercial Model In The Deepwater



conventional approaches'

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### Q4000 Upgrade - Drilling Capability



- Addition Of Modular-Based Drilling System
- Hybrid Slimbore Technology
- Designed For Deepwater
   Exploration And Appraisal
- Scheduled Completion: Early 2007

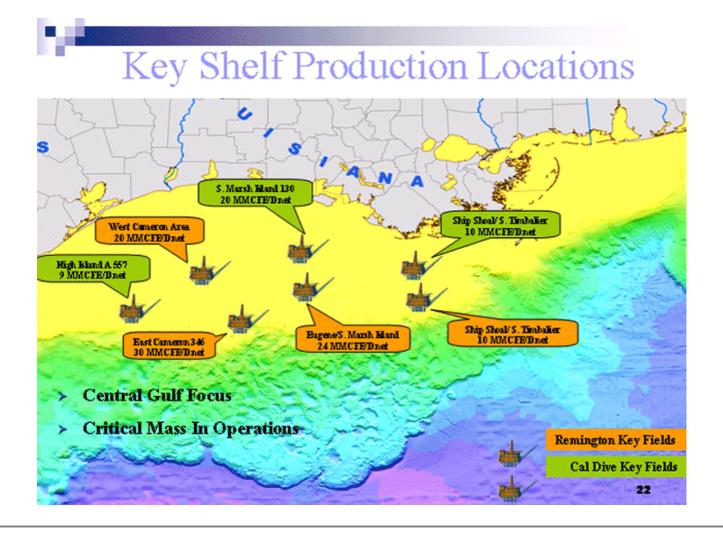
# Tangible Benefits In The Deepwater

### > Acceleration

- 94% of 2006 Gulf of Mexico floater drilling capacity already contracted (65% in 2007).
- One year acceleration in average prospect = \$7 \$10 million NPV benefit.
- > Unlocked via Q4000/deepwater fleet/modular production facility.

### > Pull through marine contracting revenue

- Sell down E&P working interest still pull through 100% of contracting revenues.
- > Maintain operatorship.
- > Estimated \$50 \$70 million in revenue per deepwater prospect.



### Strategic Advantage Of Commercial Model A Hurricane Case Study

- > Cal Dive production restored quickly in key winter natural gas markets.
- > Average natural gas price: \$13 per Mcf.

|               | Percent Produ | Cal Dive |           |
|---------------|---------------|----------|-----------|
|               | Remington     | Cal Dive | Advantage |
| October 2005  | 81%           | 48%      | 33%       |
| November 2005 | 55%           | 24%      | 31%       |

**Financial Information** 

N

# 2006 Earnings / Cash Flow Accretion<sup>1</sup>

The acquisition is expected to be 8% accretive to 2006P consensus earnings and 37% accretive to 2006P cash flow.

|   | Cal Dive          | Remington <sup>2</sup> /<br>Adjustment | Combined          |
|---|-------------------|--|-------------------|
| Revenue   | \$1,138           | \$ 415                                 | \$1,554           |
| EBITDA <sup>3</sup><br>EBITDA Margin <sup>3</sup> | 530<br><i>47%</i> | 339<br>82%                             | 869<br><i>56%</i> |
| Net Income  | 237               | 61                                     | 299               |
| EPS<br>Accretion/(Dilution)                       | \$ 2.84           |  | \$ 3.07<br>8%     |
| CFPS <sup>3</sup><br>Accretion/(Dilution)         | 5.86              |  | 8.02<br>37%       |

<sup>1</sup> Presented on basis that transaction closed on January 1, 2006.

<sup>2</sup> Based on \$8.50 natural gas/\$55 oil and 128 MMc fed production.

<sup>3</sup> See GAAP reconciliation at Company's website - www.caldive.com

# 2007 Earnings / Cash Flow Accretion

The acquisition is expected to be 15% accretive to 2007P consensus earnings and 39% accretive to 2007P cash flow.

|   | Cal Dive <sup>3</sup> | Remington/<br>Adjustment <sup>1</sup> | Combined       |
|---|-----------------------|---------------------------------------|----------------|
| Revenue   | \$1,426               | \$ 555                                | \$1,981        |
| EBITDA <sup>2</sup><br>EBITDA Margin <sup>2</sup> | 690<br>48%            | 467<br><i>84%</i>                     | 1,157<br>58%   |
| Net Income  | 283                   | 96                                    | 379            |
| EPS<br>Accretion/(Dilution)                       | \$ 3.38               |                                       | \$ 3.89<br>15% |
| CFPS <sup>2</sup><br>Accretion/(Dilution)         | 7.58                  |                                       | 10.55<br>39%   |

Based on \$8.50 natural gas/\$55 oil and 175 MMcfed production.

<sup>2</sup> See GAAP reconciliation at Company's website – www.caldive.com.

<sup>3</sup> First Call Consensus estimate.

### Pro Forma Condensed Balance Sheet (9/30/2005)

(Dollar amounts in millions)

|  | Cal Dive       | Adjustment     | Combined       |
|--|----------------|----------------|----------------|
| Current Assets                                   | \$ 369         | \$113          | \$ 482         |
| Long-term Assets                                 | 1,191          | 1,842          | 3,033          |
| Total Assets                                     | \$1,560        | <u>\$1,955</u> | \$3,515        |
| Current Liabilities                              | \$ 191         | \$ 76          | \$ 267         |
| Total Debt                                       | 443            | 813            | 1,256          |
| Other Liabilities                                | 307            | 484            | 791            |
| Shareholders' Equity                             | 619            | 582            | 1,201          |
| Total Liability And Shareholders Equity          | <u>\$1,560</u> | <u>\$1.955</u> | <u>\$3,515</u> |
| Debt / Book Capitalization <sup>1</sup>          | 42%            |                | 51%            |
| Debt / Equity Market Capitalization <sup>2</sup> | 12%            |                | 29%            |

<sup>1</sup>Defined as Total Debt divided by Total Debt plus Shareholders' Equity.

<sup>2</sup> See GAAP reconciliation at Company's website - www.caldive.com

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### Pro Forma Debt Summary

- > Pro forma interest coverage of  $7.1x^2$  on TTM EBITDA.
- Projected Pro Forma 2006 Debt Service Coverage of 9.6x<sup>2</sup>

|                             | Pro Forma<br>9/30/05<br>(\$MM) | Interest<br>Rate |
|-----------------------------|--------------------------------|------------------|
| Senior Secured <sup>1</sup> | \$ 813                         | 7.00%            |
| Convertible Senior Notes    | 300                            | 3.25             |
| MARAD                       | 135                            | 4.81             |
| Capital Leases              | 8                              | N/A              |
| Total                       | \$1,256                        | 5.82%            |

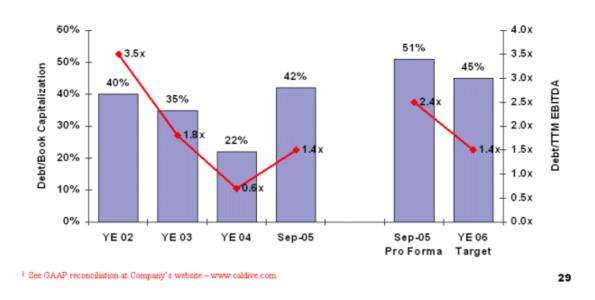
Annual Pro Forma Interest Expense: \$73 Million

Floating rate, seven-year term, 1% amortization.
<sup>2</sup> See GAAP reconciliation at Company's website – www.caldive.com.

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Debt amortization through free cash flow and possible sale of minority stake in the non-core shelf contracting business and other assets.



### Cal Dive Existing Hedges: As Of December 31, 2005

### > Opportunistically hedge up to 50% of production.

| Production Period       | Instrument<br>Type | Average<br>Monthly<br>Volumes | Weighted<br>Average Price        |
|-------------------------|--------------------|-------------------------------|----------------------------------|
| Crude Oil               |                    |                               |                                  |
| January - December 2006 | Collars            | 125 MBbl                      | \$44.00 <b>-</b> \$70.48         |
| January - December 2007 | Collars            | 50 MBbl                       | 40.00 - 62.15                    |
| Natural Gas             |                    |                               |                                  |
| January - December 2006 | Collars            | 718,750 MMBtu                 | <b>\$</b> 8.16 <b>- \$</b> 14.40 |

# Cal Dive & Remington – A Winning Combination

| X     | 1    |  | RETURN                   | GRO                              |                                | SALES  | NET                        | PRICE      | PIE         | WARKE    |
|-------|------|--|--------------------------|----------------------------------|--------------------------------|--|----------------------------|------------|-------------|----------|
| RANK  | 104  | COMPANY (consecutive years on list)<br>business  | S-year<br>Bourlage<br>Si | SALES<br>5-year<br>and age<br>55 | EPS<br>5-year<br>average<br>55 | Latest<br>12 mos<br>(\$mi)   | Latest<br>12 mcm<br>(Smil) | ශ          | 2006<br>est | (5=1)    |
| 1     | R    | Hansen Natural (2)<br>clatributes selt drinks & juices   | 210                      | 230                              | 450                            | 248  | 37.2                       | 46.00      | 18          | 1,012    |
| 2     |      | Cognizant Technology Solutions (4)<br>provides information technology activate & services  | 23                       | 44                               | 48                             | 722  | 124.7                      | 45,76      | 33          | 6,25     |
| 3     |      | Travelzoo<br>operates Internet-based travel search engine  | 380                      | 75                               | 820                            | 44   | 7.7                        | 22.24      | 28          | 36       |
| 4     | -    | Remington Oil & Gas<br>explores & develops oil & gas reserves  | 17                       | 25                               | 200+0                          | 267  | 76.0                       | 42.51      | 10          | 1,21     |
| 5     | ц    | Usana Health Sciences (2)<br>manufactures & markets skin-care & nutritional products   | 460                      | 23                               | 810                            | 302  | 34.6                       | 49.38      | 21          | 93       |
| 6     |      | Forward Industries<br>designs carrying cases for handhold consumer electronics   | 160                      | 160                              | 650                            | 39   | 6.9                        | F2.02      | NA          | 17       |
| 7     |      | Laserscope<br>designs & product  | 140                      | 270                              | 200+0                          | 115  | 19                         |            | -7          | 63       |
|       | -    | Ceradyne (*  |                          | 470                              | 460                            | 299  | r .                        | the second |             |          |
| 23    |      | autims   |                          |                                  | 1230                           | and the second s | د                          | 51.60      | 60          |          |
|       |      | carlotte arbitetie footwear & .  | 4.                       | -                                |                                |  | 78.9                       | 29.39      | 13          | 1,0      |
| 24    | 1    | Stin. "dics (8)<br>provides coating solutions for medical products   | 16                       | 30                               |                                | 60   | 22.7                       | 38.31      | 29          | 70       |
| 25    | 23   | Borry Potroleum (2)<br>explores for of & gas   | 21                       | 140                              | 160                            | 334  | 91.3                       | 66.85      | 11          | 1,47     |
| 26    |      | Diodes (2)<br>manufactures & distributes semiconductors  | 15                       | 14                               | 1300                           | 197  | 29.5                       | 35.98      | 16          | 58       |
| 27    | -    | Cal Dive International (2)<br>provides subsea construction & support services for oil & gas companies  | 12                       | 31                               | 240                            | 621  | 102.6                      | 63.78      | 16          | 2,47     |
| 10.14 | IREC | at an last year's Bot. If Peccent need up varius two-year average. If Pecce<br>TTIONAL INDICATORS We have inverted errows to the immediate to<br>for example, it means that over the latest four quarters its roturn or<br>sposite. The arrows are latentided to make it easier for you to flag co | ight of som              | e numbers.                       | lf an up erro<br>10% higher    | w appears<br>than its fr   | nant to a                  | company's  | five-yea    | W Thesir |

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#### Slide 9:

| ERT Return on Capital: | Total | Capital 1 | Net Income From<br><u>Operations <sup>2</sup></u><br>in millions, except percentages) | Return on<br>Capital |
|------------------------|-------|-----------|---|----------------------|
| 1995                   | \$    | 12.3      | \$ —  |                      |
| 1996                   |       | 17.0      | 2.4   | 16%                  |
| 1997                   |       | 14.7      | 4.0   | 25%                  |
| 1998                   |       | 17.7      | 1.3   | 8%                   |
| 1999                   |       | 36.1      | 5.3   | 20%                  |
| 2000                   |       | 37.9      | 20.9  | 56%                  |
| 2001                   |       | 55.8      | 15.5  | 33%                  |
| 2002                   |       | 83.1      | 13.2  | 16%                  |
| 2003                   | 1     | L35.0     | 37.7  | 28%                  |
| 2004                   | 1     | L59.1     | 79.8  | 50%                  |
| 2005E                  | 2     | 234.9     | 81.2  | 35%                  |
| 10 Year Average        |       |           |   | 29%                  |

1 Total capital defined as ERT equity, plus undiscounted decommissioning liability, less intercompany with CDI.

<sup>2</sup> Defined as operating income plus accretion expense. Adjusted operating income then tax effected.

#### Slide 14:

|  | <u>2004</u> | 2003<br>Ilions, except percenta | 2002            |          |
|--|-------------|---------------------------------|-----------------|----------|
| Remington:   | (11111      | mons, except percenta           | ges)            |          |
| Net Income   | \$ 61.0     | \$ 42.9                         | \$ 11.3         |          |
| Income Tax Provision                                   | 32.9        | 23.6                            | 6.1             |          |
| Interest Expense                                       | 0.9         | 1.6                             | 2.1             |          |
| EBIT (Earnings Before Interest and Taxes)              | 94.8        | 68.1                            | 19.5            |          |
| Tax Rate   | 35%         | 35%                             | 35%             |          |
| Tax-Affected EBIT                                      | \$ 61.6     | \$ 44.3                         | \$ 12.7         |          |
|  | 2004        | 2003                            | 2002            | 2001     |
|  |             | (in millions, exce              | ot percentages) |          |
| Shareholders' Equity                                   | \$ 314.0    | \$ 241.9                        | \$ 193.7        | \$ 125.3 |
| Total Debt   |             | 18.0                            | 39.1            | 74.3     |
| Total Book Capitalization                              | \$ 314.0    | \$ 259.9                        | \$ 232.8        | \$ 199.6 |
| Return on Capital Employed 1                           | 21%         | 18%                             | 6%              |          |
| 3-Year Average Return on Capital Employed <sup>1</sup> |             |                                 | 15%             |          |

1 Return on Capital Employed defined as Tax-Affected EBIT divided by average book capitalization.

#### Slide 25 (2006):

|  | Cal Dive            | Remington/<br>Adjustments | Combined       |
|--|---------------------|---------------------------|----------------|
| Reconciliation From Net Income to EBITDA:    | (in minions, except | percentages and per       | snare amounts) |
| Net Income Applicable to Common Shareholders | \$ 235.0            | \$ 61.5                   | \$ 296.5       |
| Accretion and Dividends on Preferred Stock   | 2.0                 | _                         | 2.0            |
| Minority Interest                            | (38.0)              | _                         | (38.0)         |
| Income Tax Provision                         | 134.0               | 33.2                      | 167.2          |
| Interest Expense, net & Other                | 28.0                | 62.4                      | 90.4           |
| Depreciation and Amortization                | 168.6               | 182.3                     | 350.9          |
| EBITDA                                       | <u>\$529.6</u>      | \$ 339.4                  | \$ 869.0       |
| EBITDA Margin:                               |                     |                           |                |
| Revenues                                     | \$1,138.4           | \$ 415.2                  | \$1,553.6      |
| EBITDA                                       | <u>\$ 529.6</u>     | \$ 339.4                  | \$ 869.0       |
|  | 47%                 | 82%                       | 56%            |
| Cash Flow Per Share:                         |                     |                           |                |
| Net Income                                   | \$ 237.0            |                           | \$ 298.5       |
| Deferred Income Tax Provision                | 71.6                |                           | 78.9           |
| Depreciation and Amortization                | 168.6               |                           | 350.9          |
| Exploration Expense                          | 12.9                |                           | 46.1           |
| Other Non Cash Items                         |                     |                           | 5.2            |
|  | \$ 490.1            |                           | \$ 779.6       |

| Diluted Shares | 83.7    | 97.2    |
|----------------|---------|---------|
|                | \$ 5.86 | \$ 8.02 |

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### Slide 26 (2007):

|  | <u>Cal Dive</u><br>(in millions, ex   | Remington/<br><u>Adjustments</u><br>ccept percentages and per | <u>Combined</u><br>share amounts) |
|--|---|---|-----------------------------------|
| Reconciliation From Net Income to EBITDA:    | ( , |   | ,                                 |
| Net Income Applicable to Common Shareholders | \$ 280.9  | \$ 95.5   | \$ 376.4                          |
| Accretion and Dividends on Preferred Stock   | 2.2   | _   | 2.2                               |
| Minority Interest                            | (47.6)  | —   | (47.6)                            |
| Income Tax Provision                         | 159.2   | 51.1  | 210.3                             |
| Interest Expense, net & Other                | 42.0  | 62.4  | 104.4                             |
| Depreciation and Amortization                | 253.6   | 257.7   | 511.3                             |
| EBITDA                                       | \$ 690.3  | \$ 466.7  | \$1,157.0                         |
| EBITDA Margin:                               |   |   |                                   |
| Revenues                                     | \$1,426.2   | \$ 554.8  | \$1,981.0                         |
| EBITDA                                       | \$ 690.3  | \$ 466.7  | \$1,157.0                         |
|  | 48%   | 84%   | 58%                               |
| Cash Flow Per Share:                         |   |   |                                   |
| Net Income                                   | \$ 283.1  |   | \$ 378.6                          |
| Deferred Income Tax Provision                | 84.2  |   | 84.2                              |
| Depreciation and Amortization                | 253.6   |   | 511.3                             |
| Exploration Expense                          | 12.9  |   | 46.1                              |
| Other Non Cash Items                         | —   |   | 5.2                               |
|  | \$ 633.8  |   | \$1,025.4                         |
| Diluted Shares                               | 83.7  |   | 97.2                              |
|  | \$ 7.58   |   | \$ 10.55                          |

#### Slide 27:

| Debt/Equity Market Capitalization: |     | Actual<br>/30/2005 | Adjustment               | Pro Forma<br>9/30/2005 |
|------------------------------------|-----|--------------------|--------------------------|------------------------|
|                                    |     | (in millions       | , except percentages and | d stock price)         |
| Current Debt                       | \$  | 6.6                | \$ —                     | \$ 6.6                 |
| Long-Term Debt                     |     | 435.9              | 813.0                    | 1,248.9                |
| Total Debt                         | \$  | 442.5              | \$ 813.0                 | \$1,255.5              |
|                                    |     |                    |                          |                        |
| CDI Share Price (1/20/06)          | \$  | 44.33              |                          | \$ 44.33               |
| Fully Diluted Shares Outstanding   |     | 83.7               | 13.6                     | 97.2                   |
| Equity Market Capitalization       | \$3 | ,708.4             |                          | \$4,310.7              |
| Debt/Market Capitalization         |     | 12%                |                          | 29%                    |

Slide 28:

|   |    | 2002  |    | 2003  | (in mill | 2004       | TTM 9/30/05                | Pro Forma<br><u>TTM 9/30/05</u> | YE | 06 Target |
|---|----|-------|----|-------|----------|------------|----------------------------|---------------------------------|----|-----------|
| Reconciliation from Net Income to<br>EBITDA:    |    |       |    |       | (1111111 | ions, exce | pt percentages and ratios) |                                 |    |           |
| Net income applicable to common<br>shareholders | \$ | 12.4  | \$ | 32.8  | \$       | 79.9       | \$ 119.4                   | \$ 202.3                        | \$ | 296.5     |
| Accretion and dividends on preferred stock      | φ  | 12.4  | φ  | 1.4   | φ        | 2.7        | 2.7                        | \$ 202.3                        | φ  | 290.5     |
| Cumulative effect of accounting change          |    | _     |    | (0.5) |          | <u> </u>   | <b>Z</b> .1                | 2.1                             |    | (38.0)    |
| Minority interest                               |    |       |    | (0.0) |          | _          | _                          | _                               |    | 167.2     |
| Income tax provision                            |    | 6.6   |    | 19.0  |          | 43.0       | 68.9                       | 114.3                           |    | 90.4      |
| Net interest expense and other                  |    | 2.0   |    | 3.4   |          | 5.4        | 6.5                        | 8.8                             |    | 350.9     |
| Depreciation and amortization                   |    | 44.8  |    | 70.8  |          | 108.3      | 114.1                      | 185.4                           |    | —         |
| Share of Equity Investments:                    |    |       |    |       |          |            |                            | _                               |    |           |
| Depreciation                                    |    | —     |    |       |          | —          | 3.2                        | 3.2                             |    | —         |
| Interest Expense, net                           |    | —     |    | —     |          | —          | 1.6                        | 1.6                             |    | —         |
| EBITDA  | \$ | 65.8  | \$ | 126.9 | \$       | 239.3      | \$ 316.4                   | \$ 518.3                        | \$ | 869.0     |
| Debt/Book Capitalization:                       |    |       |    |       |          |            |                            |                                 |    |           |
| Total Debt                                      | \$ | 227.8 | \$ | 222.8 | \$       | 148.6      | \$ 442.5                   | \$ 1,255.5                      | \$ | 1,255.5   |
| Book Capitalization:                            |    |       |    |       |          |            |                            |                                 |    |           |
| Total Debt                                      |    | 227.8 |    | 222.8 |          | 148.6      | 442.5                      | 1,255.5                         |    | 1,255.5   |
| Convertible Preferred Stock                     |    | _     |    | 24.5  |          | 55.0       | 55.0                       | 55.0                            |    | 55.0      |
| Shareholders' Equity                            |    | 337.5 |    | 381.1 |          | 485.3      | 563.5                      | 1,146.0                         |    | 1,500.0   |
|   |    | 565.3 |    | 628.4 |          | 688.9      | 1,061.0                    | 2,456.5                         |    | 2,810.5   |

| Ratio        | 40%      | 35%      | 22%      | 42%      | 51%        | 45%        |
|--------------|----------|----------|----------|----------|------------|------------|
|              |          |          |          |          |            |            |
| Debt/EBITDA: |          |          |          |          |            |            |
| Total Debt   | \$ 227.8 | \$ 222.8 | \$ 148.6 | \$ 442.5 | \$ 1,255.5 | \$ 1,255.5 |
| EBITDA       | 65.8     | 126.9    | 239.3    | 316.4    | 518.3      | 869.0      |
| Ratio        | 3.5      | 1.8      | 0.6      | 1.4      | 2.4        | 1.4        |
|              |          |          |          |          |            |            |

#### Cal Dive International, Inc. Reconciliation of Non GAAP Measures Slide Presentation on January 23, 2006

#### Slide 29 (in millions, except ratios):

| Pro Forma Interest Coverage:          |                           |
|---------------------------------------|---------------------------|
| TTM Pro Forma 9/30/05 EBITDA          | \$ 518.3                  |
| Pro Forma Annual Interest Expense     | 73.0                      |
| Coverage Ratio                        | 7.1                       |
| Pro Forma 2006 Debt Service Coverage: |                           |
| Projected 2006 EBITDA                 | \$ 869.0                  |
| Senior Secured                        | 8.4                       |
| MARAD                                 | 3.6                       |
| Capital Leases                        | 2.9                       |
| Convertible Preferred Stock Dividend  | 2.2                       |
| Pro Forma Annual Interest Expense     | 73.0                      |
|                                       | 90.1                      |
| Coverage Ratio                        | <u>90.1</u><br><u>9.6</u> |